

2 October 2023

Electricity Authority By email: consumercareconsultation@ea.govt.nz

Options to update and strengthen the Consumer Care Guidelines

Meridian appreciates the opportunity to provide comment on the Electricity Authority's consultation on the next steps for the Consumer Care Guidelines (the Guidelines).

Meridian supports the Authority's proposal to redraft the Guidelines as Code obligations

Meridian supports better outcomes for consumers. Of the options set out in the consultation, Meridian supports the Authority's preferred option (option 3). This option involves a partial codification of the Guidelines, incorporating Parts 2, 6, 7 and 8 into the Electricity Industry Participation Code (the Code).

As Meridian is a strong supporter of the Guidelines and has a track record of full alignment, we would also support option 4 (full codification of the Guidelines). However, this option would take substantial work to translate the less prescriptive aspects of the Guidelines into specific rules suitable for Code. The Authority would also need to ensure that the increased prescription regarding consumer services levels did not stifle retail innovation and the potential for low-cost retail options.

Codified rules governing how consumers should be cared for should be balanced against allowing innovation and evolution in the sector. Not all service models suit all consumers. It is not necessarily better for consumers to have fewer options for service. Increasing costs relating to compliance is likely to result in those costs falling on consumers. There is a balance in providing

for minimum protections while also retaining the benefits of consumer choice, so that the market is able to supply diverse retail offerings to suit different customer needs.

A key part of the problem definition (and therefore motivation for change) is the low alignment with the guidelines across the sector. This means that the level of service for consumers could be variable across the board. However, we also note that the timing of this work means that there is currently only one year of assessment data publicly available, and so it is hard to assess how persistent non-alignment is across the sector.

Substantial work will be needed to turn the guidelines into workable Code

The current Guidelines have been developed for voluntary alignment by retailers, with a degree of flexibility for retailers to achieve that alignment. The explanatory note of the Guidelines states that retailers can align with the guidelines by adopting the recommended actions or taking alternative actions that achieve the purpose and outcomes in Part 1 of the Guidelines. This flexibility comes through in much of the language throughout the Guidelines. For example, as the consultation notes in the discussion under option 2, there are several interpretation issues that have resulted in varying ideas among stakeholders as to how alignment might be achieved.

Many aspects of the Guidelines contain significant ambiguity. Several clauses use language such as "retailers should work towards" certain parameters, as opposed to defining a service standard. These clauses will need to be turned into detailed, specific requirements, made suitable for inclusion in the Code.

We look forward to seeing the draft Code and will provide comment when the draft is out for consultation.

The Authority should also ensure that the eventual Code changes are reviewed within a short timeframe

The original guidelines were developed by industry and were adopted voluntarily by ERANZ members. Codification represents a significant change to the Guidelines.

Meridian recommends that the Authority reviews the eventual Code changes within a short period of time, to assess whether the drafting is working well, whether there are any unintended consequences, and to check whether the policy objectives of codification have been realised.

Final comments

This submission is not confidential and can be released in full. I can be contacted to discuss any of the points made.

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Evealyn Whittington Senior Regulatory Specialist

Appendix 1: answers to consultation questions

	Question	Meridian comment
1	Do you agree or disagree with our view	Meridian supports codification as we support
	that the Guidelines are not delivering on	better outcomes for consumers. It also seems
	their purpose or intended outcomes?	clear that the Guidelines, as originally drafted
	Please provide any supporting evidence.	by the Authority, were intended to eventually
		become Code at some point.
		However, it is difficult to assess how persistent
		non-alignment is across the sector, as there is
		currently only one year of assessment data
		available. Non-alignment may be caused by
		reasons other than the voluntary nature of the
		Guidelines (for instance, issues with
		interpretation).
2	Do you agree the policy objective should	Yes.
	be delivering the purpose and intended	
	outcomes of the Guidelines? If not, why	
	not?	
3	Do you consider the Guidelines'	Meridian generally agrees that the
	recommendations, purposes, and	recommendations, purpose and intended
	intended outcomes continue to reflect	outcomes reflect general industry consensus.
	general industry consensus? Note in	However, we consider there to be several
	this question we are seeking your views	recommendations in the Guidelines that could
	on the Guidelines' content; not whether	be improved, and that the existing flexibility of
	they should be mandatory.	the Guidelines makes consensus easier to
		achieve.
4	What do you think about our approach to	Given that the consultation signals that further
	limit options to areas covered by the	work will be done on areas that could be
	current Guidelines?	usefully included in the Guidelines (or indeed
		in the Code), we are comfortable with the
		current scope of this project.
5	What issues that fall outside of the	Meridian's view is that given how large and
	current Guidelines would you like to see	complex the task of turning the Guidelines into
	us consult stakeholders on in an issues	Code will be, it would be sensible to stick to the
	paper to be released by mid-2024? If	project scope set out in the consultation.

	possible, please provide any initial	
	evidence on these issue areas.	
6	Are there other interpretation issues or	Many of the recommendations in the
	areas of the Guidelines that you consider	Guidelines could be further clarified. A broad
	need to be clarified, that do not	exercise to clarify uncertainties, improve
	significantly amend or extend the	definitions, and address existing flexibility and
	Guidelines?	ambiguity would be necessary in drafting Code
		obligations. However, such an exercise may
		have limited value under an option that retains
		the voluntary nature of the Guidelines and an
		ability for retailers to take alternative actions
		that achieve the purpose and outcomes in the
		Guidelines
7	Do you agree that parts two, six, seven	Yes.
	and eight are the parts of the Guidelines	
	preventing the greatest harm to	
	domestic consumers?	
8	Are there any other options you think we	Meridian suggests that the Authority also plan
	should consider?	to conduct a review of the eventual chosen
		option, once it has been in place a short time.
		This will help to ensure that the Guidelines are
		meeting their intended outcomes (i.e.
		improving services for consumers) while also
		avoiding unintended consequences like
		increasing costs to consumers.
9	Do you agree with our criteria to assess	Yes. However, within criterion 2 (impact on
	options? Are there any other criteria you	competition and innovation), we think it would
	think the Authority should use?	be useful if the Authority acknowledged the
		impact that the energy transition may also have
		on the consumer/retailer dynamic. As the
		economy becomes increasingly electrified,
		more innovative market solutions may become
		available. We think it would be helpful if the
		potential for change and innovation was
		acknowledged as well as the potential for limitations on such innovation.

10	Do you agree criteria four and five should	Yes.
	be weighted less than the first three criteria?	
11	Do you agree with our assumption that retailers already following the Guidelines should not experience a significant increase in their compliance costs if any part of the Guidelines is mandated?	Similar to other questions, this is difficult to answer without first seeing the draft Code and the ways the Authority intends to address existing flexibility, ambiguity and lack of clarity or definitions. Depending on the drafting decisions made, there may well be increased compliance costs. However, in the main, Meridian does not expect significant increases in our compliance costs under option 3.
12	Do you agree that under the status quo, concerns regarding retailer alignment with the Guidelines are likely to continue?	Meridian believes that this is not necessarily the case. The refreshed Guidelines have only been in place for a short time, and self- assessment has only been through one full yearly cycle (noting also that the Authority is yet to publish the result of the 2023 self- assessment, which makes it difficult to form a view around how entrenched non-alignment may be). At present, a view of alignment or non-alignment is only informed by the 2022 results.
13	What impacts to competition, innovation and efficiency in the retail market would you expect to see for options three and four respectively?	Questions 13 and 14 are very difficult to answer at this stage in the process, without seeing the proposed draft Code. This is because many of the nuances of applying the Guidelines when they are codified will only become clear once the draft Code is out for consultation. However, Meridian thinks that the draft Code should balance prescription and the ability for the sector to innovate and evolve. Service design can and should constantly tailor to customers' diverse needs. This will be especially important in the energy transition. We encourage the Authority to ensure that the

		costs of codification do not exceed the benefits
		that will come from it.
14	For retailers, broken down by Guidelines	In the absence of better understanding the
	part, what would the estimated costs to	drafting decisions that would need to be made
	your business be of codifying parts of the	to codify each part, Meridian cannot make such
	Guidelines under option three or four (for	an estimate. As Meridian is already fully
	example implementation and	aligned with the Consumer Care Guidelines,
	compliance costs)?	we would hope that additional compliance
		costs following codification would not be
		significant. However, that is not necessarily
		the case and will depend on the drafting
		decisions that are made.
15	What do you think the benefits to	Meridian agrees with the Authority's initial view
	domestic consumers will be under	that option 3 would deliver the greatest
	options two to four?	benefits to domestic consumers as it would
		protect the interests of domestic consumers
		facing financial difficulty, disconnection, or who
		are medically dependent consumers, while
		also minimising negative impacts on
		innovation, competition and efficiency. By
		comparison, option two is less likely to deliver
		benefits through the protections noted above.
		Option four is more likely to negatively impact
		innovation and competition.
16	Do you agree with our initial assessment	Yes. As the consultation notes however, some
	of the options against the status quo? If	aspects of the assessment are limited by the
	not, what is your view and why?	fact that there is only one year of retailer
		assessment data available.
17	Do you agree with our preliminary view?	Yes. Meridian supports the Authority's
	If not, what is your view and why?	preferred option (option 3).