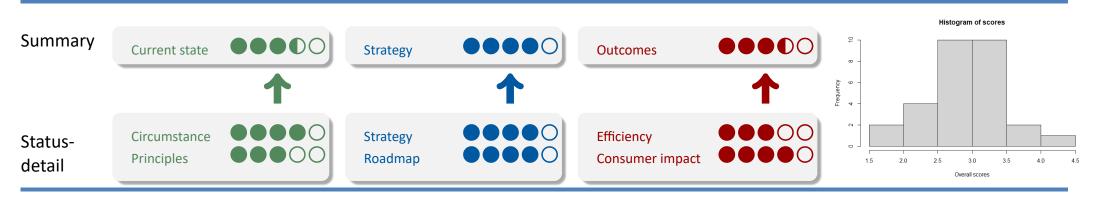
# Overall Rating 3.7/5

## Distribution pricing principles – Scorecard 2021: Northpower



#### **Current state**

- Nice description of network and circumstance. Discussion could be improved by drawing out the implications for pricing. For example, can pricing help resolve seasonal congestion?
- Given network circumstance, most prices appear to be for recovering residual revenue rather than signalling to optimise network use. Low, broad-based variable charges may be appropriate for revenue recovery when constraints exist on fixed charges.
- Discussion of standalone costs & subsidy-free test could provide clearer evidence.

#### Strategy

- TOU pricing to respond to evolving market and consumer demands. Variable prices are expected to decrease, while fixed charges and time-of-use pricing differentials are both expected to increase (pp 4-5).
- The discussion of pricing strategy could be improved with more detail on the 'but for' approach to pricing and the role of capital contributions.
- Roadmap is well-considered. (p.6)

#### Outcome

- The methodology could discuss how long-run marginal costs are estimated & translated into variable charges or time-of-use price differentials.
- Northpower has a five year plan for pricing to manage consumer impacts of change in target revenue from industrial consumers and rebalancing of fixed and variable revenue from other consumers.

### **Key messages**

- Northpower has a very well-written, accessible methodology.
- Strategic intentions are clearly detailed, with a clear roadmap of future activities. Time of use is a central component of the strategy, with signals that can be tuned to network demands.
- More detail on the timing and trajectory of Northpower's fiveyear pricing plan might assure that the transition is 'Goldilocks'.
- Methodology could also be improved by expanding the rationale for the choices that are made – connecting pricing choices to circumstance, the choice of cost allocators, the calibration of prices, and the choice of future activities.
- Methodology suggests (p.12) that variable tariffs are being set to recover a given proportion of revenue. Consideration should first turn to the pricing signals required and second to leastdistorting revenue recovery. Northpower has indicated this approach will be explored in the next pricing methodology.

For scoring, see practice note and methodology at https://www.ea.govt.nz/operations/distribution/pricing/.











